

*William Blair*

GLOBAL CAPABILITIES

Defining Our Capabilities  
by Our Impact.



William Blair is the premier global partnership with expertise in investment banking, investment management, private wealth management, institutional sales and trading, and equity research. We provide advisory services, strategies, and solutions to meet our clients' evolving needs.

# Defining Our Capabilities by Our Impact.

At William Blair, our capabilities are defined by our ability to help clients solve their greatest challenges. Whether navigating global financial markets, identifying sources of liquidity and growth capital, building multigenerational wealth legacies, or executing succession plans, we empower our clients to define and achieve their visions for success.

Fueled by a culture defined by partnership and collaboration, our advice is guided by the firm's collective intellectual capital, global perspective, and unwavering commitment to our clients' objectives. We have delivered independent, trusted advice for nine decades, and we continue to deepen our expertise and relationships across regions, asset classes, and markets.

I invite you to learn more about how we are seeking excellence in everything we do and empowering our clients' success with passion, creativity, and rigor.

Sincerely,



**Brent Gledhill**  
PRESIDENT AND CEO

# Trusted Intellectual Capital

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## Global Advisory Expertise

Actionable insights across complex markets create sustainable value for our clients

### Asset Management

#### **Alpha-Driven Asset Management**

Research-driven insights, strategies, and solutions for institutional investors and advisors

#### **Private Wealth Management**

Customized solutions for high-net-worth people, families, endowments, and foundations

### Investment Banking

#### **Capital Markets and Advisory**

Trusted advice across M&A, public company advisory, equity/equity-linked capital, leveraged finance, private placements, and fund solutions

#### **Equities**

Insightful investment strategies, optimized execution service across equity and debt markets

### Equity Research

Award-winning investment ideas and sector perspectives on over 650 publicly listed companies and private market sectors

# Company Highlights



<sup>1</sup> Total transactions in the past five years through September 30, 2025.

<sup>2</sup> As of September 30, 2025. William Blair & Company, L.L.C. had approximately \$82 billion in client assets under its Private Wealth Management, of which approximately \$60 billion constitutes regulatory assets under management. William Blair Investment Management (IM), LLC had regulatory assets under management of approximately \$69 billion, including about \$400 million of PWM client assets in IM managed funds.

## Our Services: Investment Banking

William Blair's investment banking group enables corporations, financial sponsors, and owners and entrepreneurs around the world to achieve their growth, liquidity, and financing objectives. Drawing on the collective intellectual capital and deep sector expertise of a global team that spans four continents, we bring a rigorous and innovative approach to mergers and acquisitions, corporate board advisory projects, equity and debt financing, and wealth planning for liquidity events.



William Blair's Matt Zimmer, global head of Investment Banking, and Dirk Felsmann, managing director and head of DACH Banking, at the Private Equity Conference in Chicago

### Mergers and Acquisitions (M&A)

Serving publicly traded and privately held companies, we have a proven ability to identify optimal transaction partners from around the globe, structure and negotiate transactions, and deliver the best outcomes for our clients.

### Corporate Board Advisory

Corporate boards and special committees count on our independence and expertise across the public company advisory and transaction spectrum. We deliver tailored guidance for public companies' most important strategic matters.

### Private Capital Advisory

Our team of experts provide financial sponsors and their investors with holistic, customized solutions across all stages of the private equity life cycle.

The private equity community relies on us for premier guidance and expertise when navigating transactions, including general partner- and limited partner-led secondaries, direct equity capital raising, and primary fundraising.

### Capital Markets

Our holistic capital markets team provides comprehensive financing and liquidity capabilities to public and private clients seeking to fund organic growth and acquisitions, deleverage, and source liquidity.

### Wealth Planning for Liquidity Events

Drawing on our deep understanding of the tax and wealth management considerations of acquisitions and capital raises, we provide tailored advice to help business owners optimize the after-tax wealth generated by corporate liquidity events.

# Investment Banking Highlights

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930+

completed M&A advisory transactions  
unlocking \$570B+ in value for clients<sup>1</sup>

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70%+

of transactions involve repeat clients<sup>1</sup>

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## Sector Expertise

- Aerospace, Defense & Government Services
  - Biopharma
  - Consumer Products & Services
  - Financial Services
  - Healthcare IT
  - Healthcare Services
  - Industrial Growth Products
  - Medical Technology
  - Supply Chain & Commercial Services
  - Tech Enabled Services
  - Technology
- 

**\$235B+ raised through more than 500 equity offerings,  
including 145+ IPOs<sup>1</sup>**

<sup>1</sup> Data for five-year period ended September 30, 2025.

# Investment Management Offers Disciplined Research, Global Insights

**\$69B** in client assets<sup>1</sup>



Recognized best places to work in money management by *Pensions & Investments* 12 times since 2012<sup>2</sup>

**32%**

of our institutional AUM is from clients with multiple strategies

**49%**

of our institutional AUM has been invested with us for 10+ years



**STEWARDSHIP  
CODE**

William Blair Investment Management was named a signatory to the U.K. Stewardship Code in 2025 by the Financial Reporting Council<sup>3</sup>

<sup>1</sup> September 30, 2025.

<sup>2</sup> William Blair Investment Management was listed among investment management firms with 100 to 499 employees. The listing is based on employee surveys to measure the employee experience and an employer questionnaire on workplace policies and practices.

<sup>3</sup> The UK Stewardship Code sets high stewardship standards for asset manager and asset owner reporting on ESG integration, engagement, and voting practices.

# Our Services: Investment Management

William Blair Investment Management is a global asset management firm based in Chicago with global resources providing expertise and solutions to meet our clients' evolving needs. Our investment teams are solely focused on active management and employ disciplined, analytical research processes across a wide range of strategies, including U.S. equity, non-U.S. equity, and emerging markets debt.



William Blair colleagues at a global equity team meeting

## Who We Serve

Our teams provide investment solutions to corporations, pension funds, governments and public agencies, endowments, foundations, Taft-Hartley plans, and other leading institutional investors across the globe, such as:

- Private and public pension funds
- Insurance companies
- Endowments
- Sovereign wealth funds
- Financial advisors

## Our Strategies

We have a sole focus on active management across U.S. equity, non-U.S. equity, and emerging markets debt strategies, and offer a variety of vehicles, including separately managed accounts, collective investment trusts, mutual funds, and Luxembourg-domiciled UCITS funds.

## Active Management

At William Blair, clients turn to us for an enhanced approach to active management that consists of autonomous teams with shared values operating in an environment in which investment professionals can thrive. A strong foundation gives each team the freedom and resources to engage in high-conviction investing in the pursuit of long-term alpha.

We believe in the importance of integrating key environmental, social, and governance (ESG) considerations into our investment processes. We believe that integrating targeted, financially material ESG factors, alongside traditional financial metrics in our fundamental research, helps us make a more holistic assessment of investment risks and opportunities and is commensurate with the pursuit of superior risk-adjusted returns on behalf of our clients and their beneficiaries.

## Our Services: Private Wealth Management

Our professionals advise high-net-worth individuals and families, foundations, and endowments on investing, wealth planning, lending, and philanthropy. Through continuing dialogue with clients, advisors provide customized investment strategies built on financial expertise and an unwavering focus on clients' evolving needs.



William Blair's Ryan DeVore, head of Private Wealth Management, presents at the MOSAIC conference

### Customized Portfolio Management

Our wealth advisors build customized portfolios that are designed according to each client's objectives, risk tolerance, and time frame.

### Financial Planning

We work with clients to create comprehensive solutions that address the multifaceted objectives of wealth management—investing, estate and multigenerational planning, business succession, retirement, and endowing charitable activities.

### Industry Leading Research

Advisors embrace a rigorous research process to identify high-quality investments for our clients' portfolios.

### Investment Banking for Family-Owned Businesses

William Blair's investment bankers have deep experience guiding family-owned and founder-led businesses through the many decisions involved in growing and selling a company.

# Wealth Advisory Built on Research and Relationships

**\$82B+**

in client assets<sup>1</sup>



14 years average tenure of our wealth advisors at William Blair



11 offices across the U.S., including Chicago

## 2024 Awards

### *Barron's*

- Top Advisors in America List named four William Blair advisors
- Top 100 Private Wealth Management Teams recognized three William Blair teams
- Top Women Financial Advisors List named five William Blair advisors
- America's Top Advisors State-by-State List: 14 William Blair advisors named

### *Financial Planning*

- Top 40 Advisors Under 40 recognized three William Blair advisors

### *Forbes*

- America's Top Wealth Management Teams recognized two William Blair teams
- Top Next-Gen Wealth Advisors Best-in-State named three William Blair Advisors
- Best-in-State Advisors List: 26 William Blair advisors named
- Best-in-State Women Advisors List: 12 William Blair advisors named

<sup>1</sup> September 30, 2025. William Blair & Company, L.L.C. had approximately \$82 billion in client assets under its Private Wealth Management, of which approximately \$60 billion constitutes regulatory assets under management.

# Institutional Sales, Trading, and Research Experts in Execution

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Market maker in

**3,100+**

U.S. companies' equity stocks<sup>1</sup>

**41**

years selling U.S. listed  
stocks internationally

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**Hosted 45th annual Growth Stock Conference  
in-person in 2025, with 900+ client attendees globally**

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**~70% coverage dedicated to small- and mid-cap  
growth companies<sup>2</sup>**

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**30**

sales representatives<sup>1</sup>

**27**

traders globally<sup>1</sup>

**36**

analysts covering  
650+ companies<sup>1</sup>

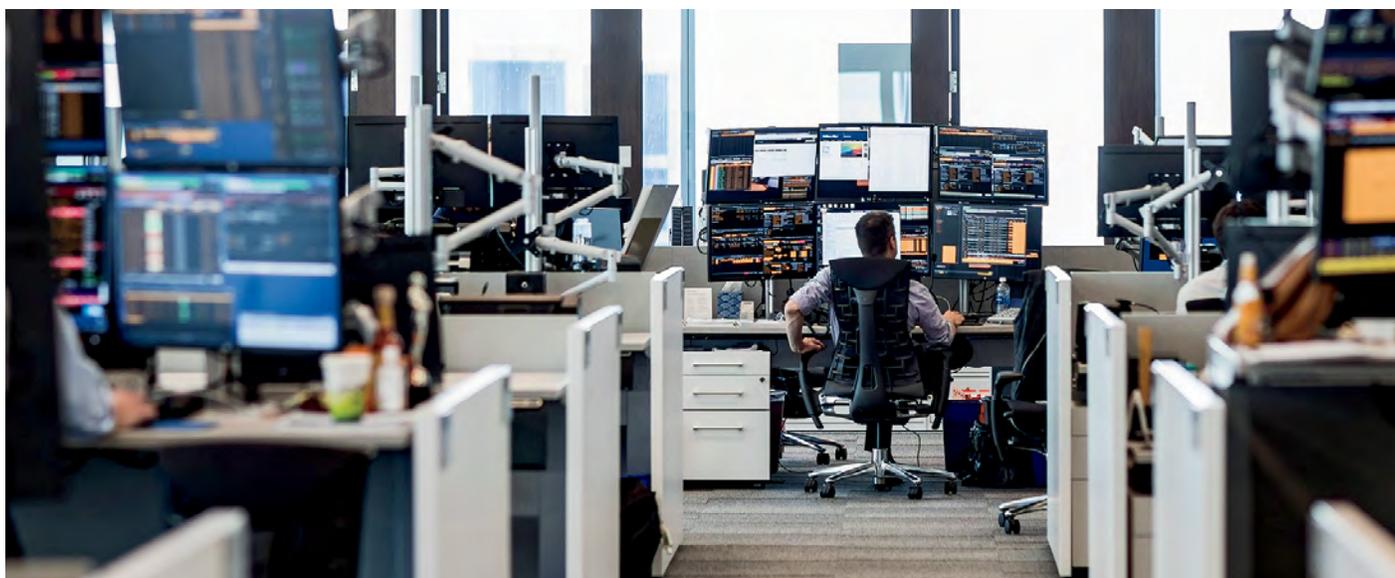
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<sup>1</sup> September 30, 2025.

<sup>2</sup> Refers to companies with a market value up to \$10 billion, as of September 30, 2025.

## Our Services: Institutional Sales & Trading

Through an experienced salesforce and robust distribution network, we deliver customized investment strategies, access to senior management, underwriting, and trade execution for equity and debt securities to investors and issuers globally. We serve mutual funds, investment advisory firms, banks, pension funds, insurance companies, and other money managers across North America, Europe, and Asia.



William Blair's Chicago-based headquarters

### Global Institutional Equity Trading

We provide superior client service and optimized trade execution for more than 3,700 equity securities, including warrants and all share classes, and 275 preferred stocks.<sup>1</sup>

### Domestic and International Equity Sales

Through an extensive array of conferences, road shows, and one-one-one meetings, we leverage our highly regarded equity research and facilitate the flow of information between investors and management of quality growth companies.

### Preferred Stock Sales & Trading Fixed Income

As market makers in over 260 preferred securities and fixed income ETFs, our team provides liquidity and market insight for our clients. Veteran traders with more than 20 years of experience review client portfolios to identify opportunities to achieve their fixed income goals.

### Convertible Securities Trading

We offer expertise in trading and the ability to be a market maker in about 200 securities.

### Private Shares Trading

The private shares trading team facilitates transactions in privately held securities, with a focus on shares of venture-backed companies, generally valued at \$500 million and series C or later. The team represents both buyers and sellers, handling pricing negotiation between parties and issuer approval for ownership transfer.

<sup>1</sup> As of September 30, 2025.

## Our Services: Equity Research

Our award-winning equity research analysts deliver superior investment ideas and value-added perspective for over 650 companies, across seven growth-oriented sectors: consumer; energy and power technologies; financial services and technology; industrials; global services; healthcare; and technology, media, and communications. William Blair's research universe is diversified across multiple industry verticals and a wide range of market capitalization, with an emphasis on quality business models in their emerging growth phase of development.



William Blair's John Kreger, director of Research, and Scott McLaughlin, head of Equities, at the Growth Stock Conference

### Coverage

William Blair analysts seek to cover companies that have above-average growth prospects and quality. They use multiple factors to identify high-quality companies with attractive growth prospects, including the company's product line, level of service, and management experience.

### Our Clients Include

- U.S. mutual funds
- Investment advisory firms
- Banks
- Pension funds
- Insurance companies
- Money managers across North America, Europe, and Asia

### Our Analysts

Through exhaustive fundamental research and unique insight derived from independent thinking, our award-winning analysts work tirelessly to identify companies that can deliver superior investment returns for our clients.

### Corporate Access

William Blair's Corporate Access program—built on the stability of our long-standing relationships within the industry—facilitates the exchange of ideas between senior corporate management and key decision makers with leading institutional investors.

# Equities Delivers Standout Results and Leading Insights

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## Coalition Greenwich

William Blair's equities team ranked #1 in 12 categories for research, sales, and corporate access—including Lead Firm Relationships—according to Coalition Greenwich Voice of the Client—2024 North American Equity Investors Study.<sup>1</sup>

### *Research*

Best Thematic Research  
Quality of Equity Analyst Service  
Equity Research Coverage of Internet Services & Infrastructure  
Equity Research Coverage of IT—Application Software  
Equity Research Coverage of Hardware, Peripherals & Equipment

### *Sales*

Best Tailor Research Calls & Services  
Equity Sales and Corporate Access Quality  
Capability of Sales Professional  
Most Intense Sales Coverage  
Equity Sales Coverage in Technology  
Equity Sales Coverage in Consumer

### *Corporate Access*

Lead Firm Relationships

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## Extel

William Blair ranked first in access to small/mid-cap liquidity among the largest buy-side transactions. William Blair was also named first in Extel's access to small/mid-cap liquidity among buy-side institutions that pay the street upwards of \$30 million.<sup>2</sup>

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## Bloomberg Intelligence

William Blair improved our ranking in 2025 among our competitors in the Bloomberg Intelligence U.S. Institutional Trading Study for being among the top 20 most widely used brokers.<sup>3</sup>

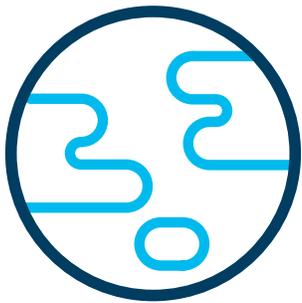
<sup>1</sup> Coalition Greenwich Voice of Client—2020-2024 North American Equity Investors Study. Rankings for qualitative metrics based on leading research/advisory and trading firms. For more information, visit [www.WilliamBlair.com/News/Greenwich-2024](http://www.WilliamBlair.com/News/Greenwich-2024).

<sup>2</sup> Extel's 2024 U.S. Equity Trading Study. For more information, visit [www.WilliamBlair.com/News/2024-Extel-US-Equity-Trading-Study](http://www.WilliamBlair.com/News/2024-Extel-US-Equity-Trading-Study).

<sup>3</sup> Bloomberg Intelligence Survey. For more information, visit [www.WilliamBlair.com/News/Bloomberg-Intelligence-Survey-of-Leading-Equity-Traders-2024](http://www.WilliamBlair.com/News/Bloomberg-Intelligence-Survey-of-Leading-Equity-Traders-2024).

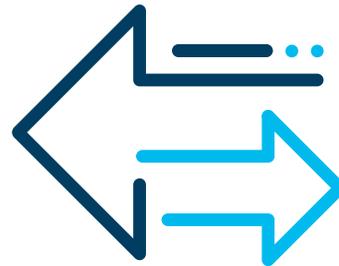
# Global Expertise for a World of Opportunity

We leave no stone unturned in exploring opportunities around the world for our clients. We are guided by a global perspective that comes from knowing that the best investment and growth opportunities are not confined by borders.



Offices in

**20+** / **16**  
cities<sup>1</sup> / countries



**~20%**  
of transactions are  
cross-border<sup>2</sup>

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**30 countries represented by our clients and counterparties<sup>2</sup>**

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**50% of investment management assets are invested in global, international, or emerging markets strategies<sup>3</sup>**

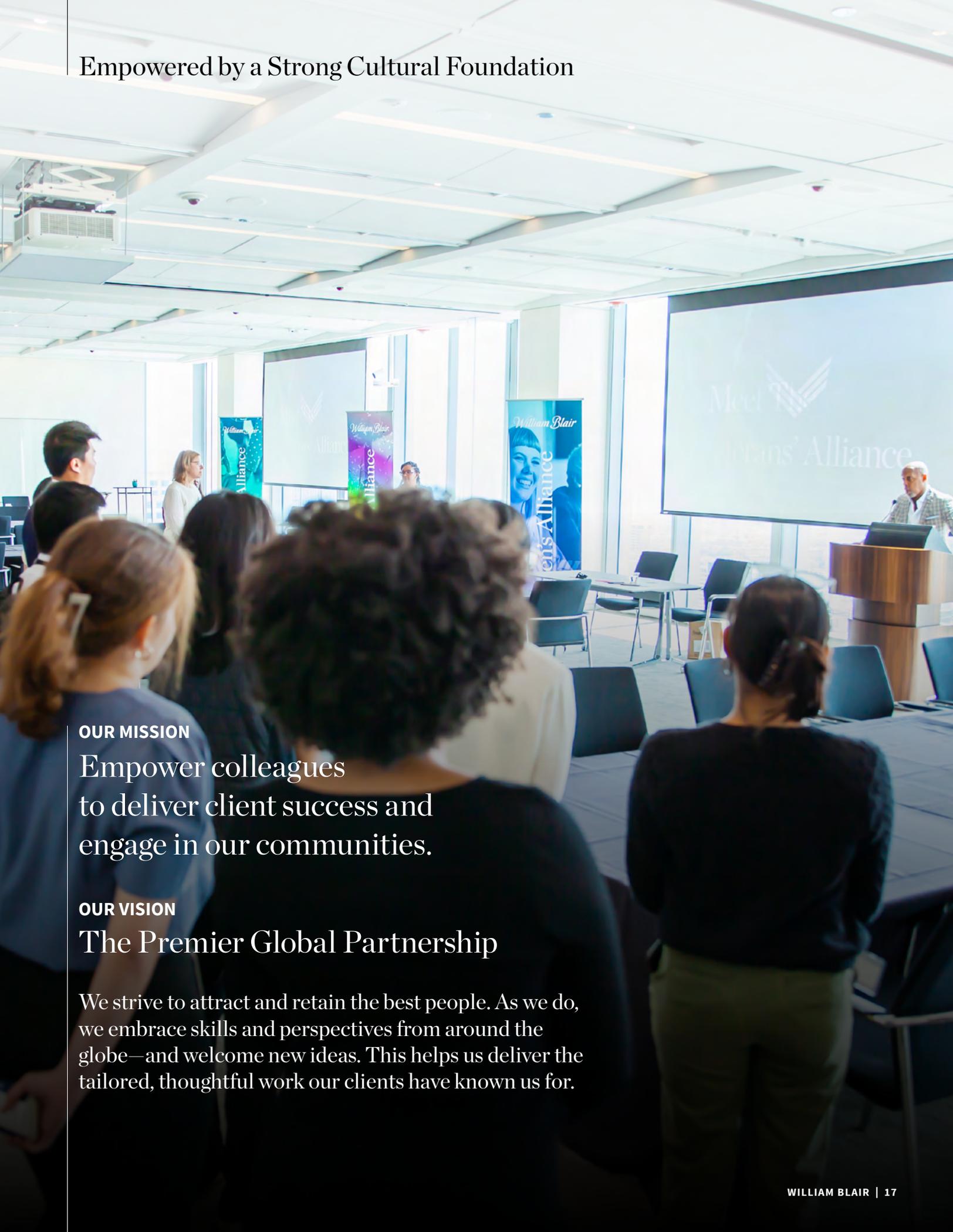
All figures as of September 30, 2025.

<sup>1</sup> Includes strategic partnerships with Allier Capital, BDA Partners, and Poalim Capital Markets.

<sup>2</sup> Transactions are considered cross-border when the client and counterparty are domiciled in different countries. Data for the five-year period ended September 30, 2025.

<sup>3</sup> Investment Management assets in global, international, and emerging markets strategies, divided by total AUM, as of September 30, 2025.

# Empowered by a Strong Cultural Foundation



## OUR MISSION

Empower colleagues to deliver client success and engage in our communities.

## OUR VISION

### The Premier Global Partnership

We strive to attract and retain the best people. As we do, we embrace skills and perspectives from around the globe—and welcome new ideas. This helps us deliver the tailored, thoughtful work our clients have known us for.

Our values articulate who William Blair is today—and where we want to be tomorrow. These five core values help us stay true to our heritage while positioning us to innovate and find new ways to deliver exceptional results.



## CLIENT FOCUS

We take initiative and innovate to provide exceptional service for our clients.



## INTEGRITY

We honor our commitments and uphold the highest ethical standards.



## EXCELLENCE

We set ambitious expectations for ourselves and our teams in all pursuits.



## INCLUSIVITY

We actively cultivate a culture where diversity of thought, experience, and background makes us better.



## COLLABORATION

We partner with, support, and invest in each other across the firm, teams, and communities.

## The Power of Community Partnerships

William Blair has a history of being a long-term partner to the communities in which we live and work, a legacy we inherited from our founder 90 years ago. This commitment continues today and includes empowering our employees to invest their time, talent, and treasure in hundreds of charitable organizations around the world.



William Blair colleagues at a volunteer event with YWCA Metro Chicago, one of the firm's previous Global Community Partners

# The Power of Community Partnerships (continued)

## Community Partners

Through our Global Community Partners program, employees nominate organizations to receive catalytic financial and human capital. Since 2011, William Blair has donated over \$6 million to 50+ Global Community Partners.

## Capital Collective

The Capital Collective, our signature skills-based volunteer program, connects our talented colleagues with next-generation wealth builders and emerging entrepreneurs by providing access to financial education, mentorship, and industry insights. Through career exploration panels, financial empowerment sessions, and skills-based mentorship, our colleagues help accelerate financial growth and business ventures.

## Grants and Employee Giving

We support over 1,100 charities through employee matching gifts programs and strategic grants each year.

## Volunteerism

William Blair offers ongoing, global volunteer opportunities, and monetary donations on behalf of personal volunteerism. We also provide an additional paid day off for employees to volunteer in their communities.

## Employee Matching

Each year, we provide up to \$1,500 in charitable matches per employee to the organizations they personally support. We offer a board development program providing resources, training, and an additional \$10,000 in matching funds for hundreds of colleagues serving on nonprofit boards.



William Blair colleagues engaging in their communities

## Culture & Inclusion

### The Power of Our People

Our commitment to delivering client success means that we must constantly be thinking of new ways to empower our colleagues. Only by creating a workplace culture that is truly inclusive of all perspectives and backgrounds can we continually evolve to meet the new challenges and opportunities facing our global client base.

We are dedicated to creating a workplace where our colleagues feel confident that their voices and perspectives will be heard and valued. That requires a robust strategy aligned with the firm's mission, vision, and values—with leaders who support these initiatives.



William Blair colleagues at an Alliance event

# Empowering Our Colleagues

Our effort to thoughtfully evolve includes new approaches to how we recruit talent, develop our colleagues, and empower them to bring their unique voices and perspectives.



William Blair Alliance Banners

## Culture and Inclusion

Our mission is to create a workplace aligned with our values, where inclusion is at the heart of our culture.

## Building Relationships to Enhance Access to Careers

William Blair believes great talent can come from anywhere and that diversity of skills, capabilities, perspectives, and experiences drives innovation and success. To support this, we partner with various professional organizations so we can support the efforts to enhance access to careers within the financial services sector.

## Supporting Inclusivity

William Blair earned a top score on the Human Rights Campaign Foundation's 2025 Corporate Equality Index, the nation's foremost benchmarking survey and report measuring corporate policies and practices related to LGBTQ+ workplace equality. This is the fourth consecutive year William Blair has received a top score.

## Creating Connections Through Our Alliances

William Blair's Alliances—ONE Alliance, Pride Alliance, Veterans' Alliance, and Women's Alliance—are groups of colleagues who come together to drive our mission of empowering colleagues to deliver client success and engage in our communities. Any colleague is welcome to join the Alliances. By leveraging the unique perspectives of members and collaborating with each other and across the firm, Alliances enhance and support William Blair's culture, aligning with our values of inclusivity and collaboration.

## Fostering Leadership at the Highest Levels

Our Alliance Board, consisting of our Alliance Co-Chairs and Executive Sponsors, includes colleagues from across the firm, representing a diverse range of perspectives and experiences.

## Facilitating Connections and Collaboration

Colleagues have the opportunity to connect, learn, and share with each other at events hosted by our Alliances. These events, often including other thought leaders, create opportunities for professional and personal growth, as well as time for colleagues to engage with each other in ways that build trust.



To learn more about our firm or to access our range of insights and perspectives, visit:

[WilliamBlair.com](https://www.williamblair.com) or [WilliamBlair.com/Thinking](https://www.williamblair.com/Thinking)

Dated November 1, 2025. Stats presented through September 30, 2025, unless otherwise noted.

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